



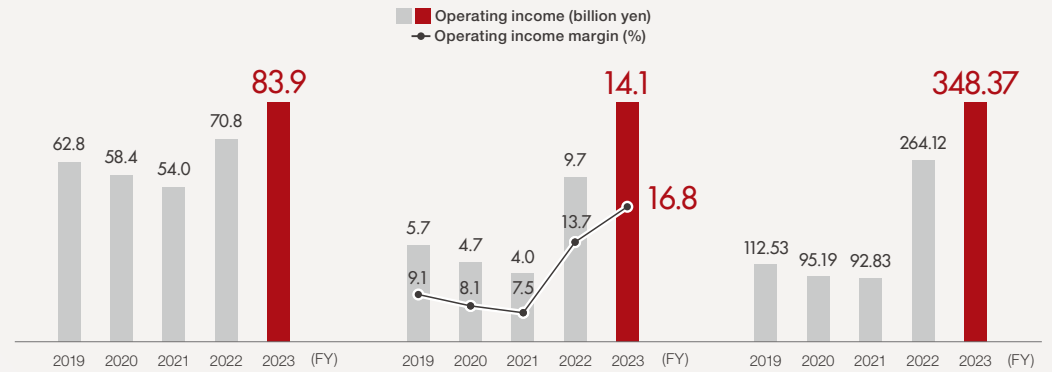
At a Glance

Our Performance

Net sales
(billion yen)

Operating income /
Operating income margin

Earnings per share
(yen)



Control panel solutions tailored to customer needs, robot system solutions combining various IDEC products and collaborative robots that can work in the same workplace with humans, and other solutions.



Safety-related products that protect the safety of workers and explosion protection products that prevent accidents in workplaces where flammable materials are present, such as petrochemical plants.

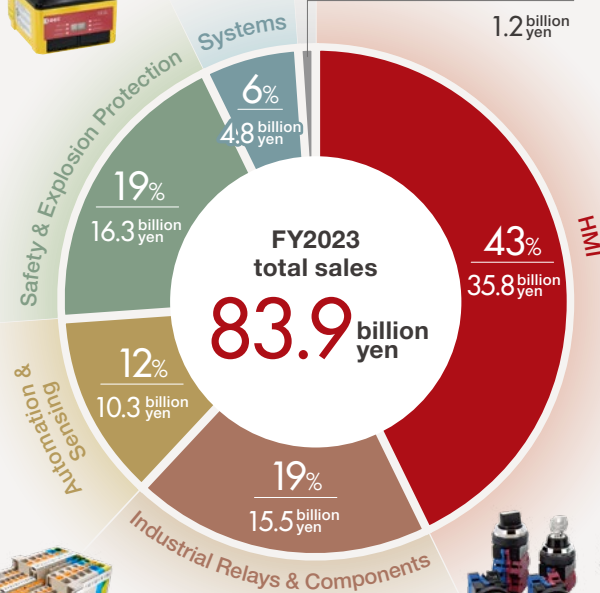


Automation & Sensing products that contribute to the automation of equipment in many corners of the industry and in daily life.



Electrical equipment products that are incorporated into control panels and control units used to control mechanical devices and production lines.

Other 1%
1.2 billion yen



Various switches and operator interfaces that serve industry and society by functioning where human and machine interact.



Our Business

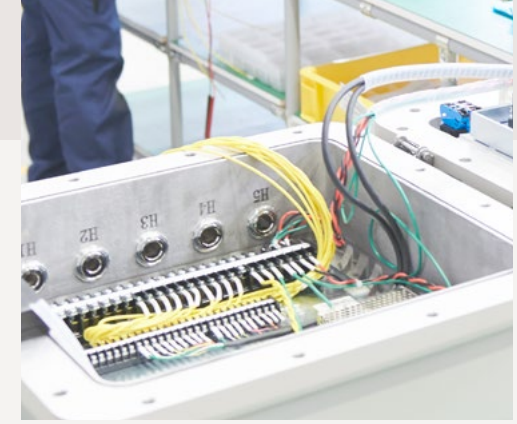
As a leading company in the field of Human-Machine Interface (HMI), the IDEC Group provides a wide range of products and solutions that contribute to safety, ANSHIN, and well-being.





Basic Information

IDEC was founded in Osaka in 1945 as Izumi Shokai. Soon after, the company began developing high-quality switch boxes, an indispensable component in machinery and equipment, and eventually **became a general manufacturer of control devices for machines.** Through development of a diverse line-up of products that **contribute to automation and the efficiency and safety of factory equipment,** IDEC continues to work toward creating the optimum environment for both humans and machines.



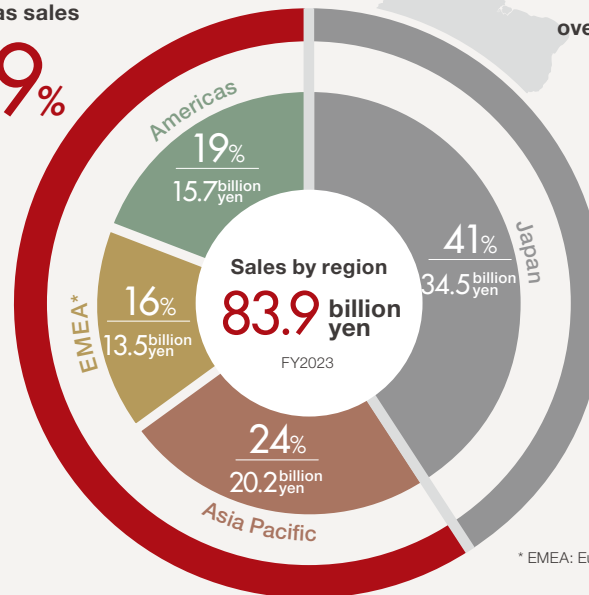
Our Global Network

IDEC has established development, manufacturing, and sales centers around the world in order to provide ideal components and solutions that **match market and industry needs.** In line with its medium-term management plan, IDEC is **pursuing global expansion** by strengthening its presence in the Chinese and Indian markets, in which high growth is expected.



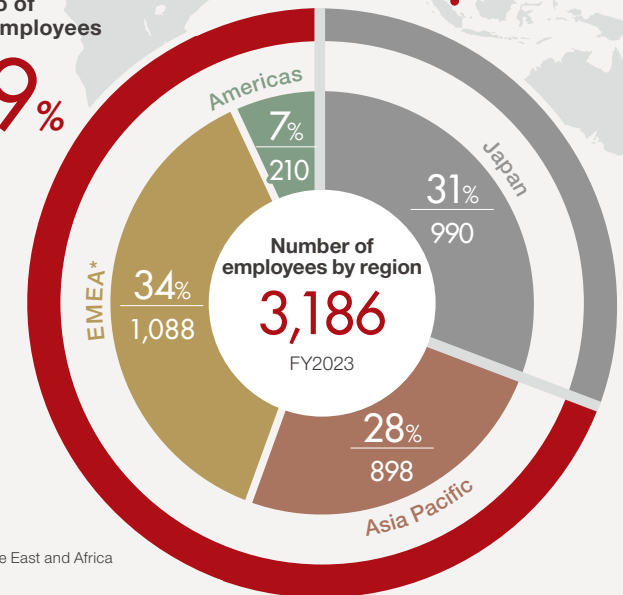
Ratio of overseas sales

59%



Ratio of overseas employees

69%



* EMEA: Europe, Middle East and Africa

