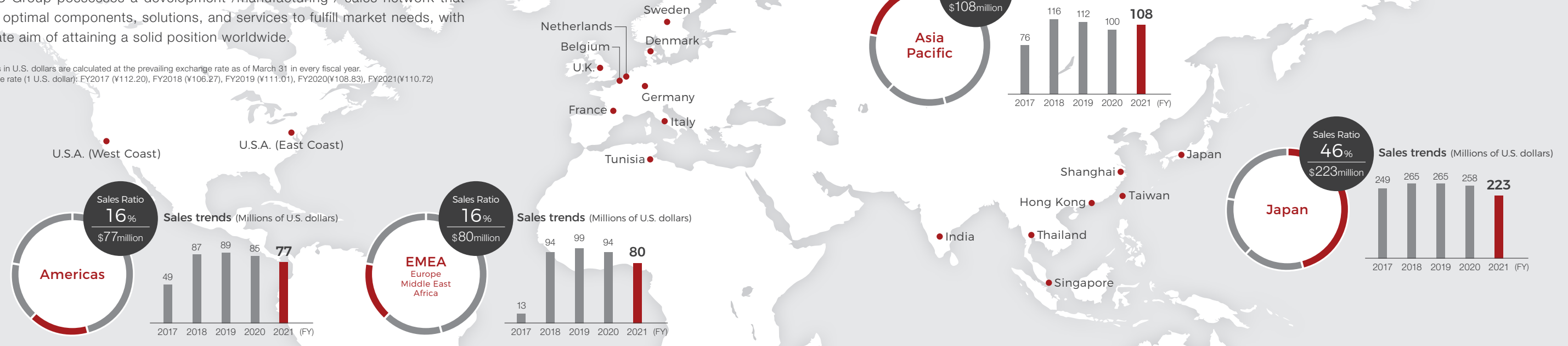


Transforming to a truly global company.

The IDEC Group possesses a development /manufacturing / sales network that provides optimal components, solutions, and services to fulfill market needs, with an ultimate aim of attaining a solid position worldwide.

Note: Amounts in U.S. dollars are calculated at the prevailing exchange rate as of March 31 in every fiscal year.
 Note: Exchange rate (1 U.S. dollar): FY2017 (¥112.20), FY2018 (¥106.27), FY2019 (¥111.01), FY2020(¥108.83), FY2021(¥110.72)



Check 01 Global Network (as of March 31, 2021)

Global presence: 15 countries

Employees (consolidated): 2,883

3,780



Check 02 Nine major industry sectors

The IDEC Group focuses on nine industry sectors where its long-cultivated factory automation (FA) knowledge and know-how can be used and growth potential is high. While we provide a wide range of solutions aimed at flexibly responding to societal challenges and customer needs, such as dissemination of IoT, advance in automation, and ensuring safety in manufacturing sites. We try to expand our global business by focusing on selected industry sectors by each region.

Check 03 Sales breakdown by segment

As a leading company in HMI (Human-Machine Interface), the IDEC Group contributes to realizing safety, ANSHIN*, and well-being by providing diverse products and solutions.

* ANSHIN: a sense of trust and assurance without any fear or stress

FY2021 Total sales: \$488 million

Segment	Sales	Percentage
1 Industrial Switches	\$226 million	47%
2 Industrial Relays & Components	\$89 million	18%
3 Automation & Sensing	\$74 million	15%
4 Safety & Explosion Protection	\$59 million	12%
5 System	\$29 million	6%
6 New Business	\$11 million	2%